

### About the survey

The survey was conducted between April 4 and April 27 2018. It was sent by email with a personal link to the survey, which could be answered in Swedish or English. Five automatic reminders were sent to those who had not responded or had not completed the survey.

The survey is anonymous. This means that no results will be shown for a group or segment with fewer than 10 responses. Quicksearch is responsible for ensuring anonymity and confidentiality.

Period: 2018-04-04 - 2018-04-27

Total number of mailings: 3523

Number of respondents who started the survey: 2375

Number of respondents who completed the survey: 2139

Total response rate: 61%

(2016: 70%)

| School | Response rate |
|--------|---------------|
| CBH    | 46% (306/664) |
| ECS    | 56% (415/742) |
| SCI    | 57% (336/585) |
| ABE    | 61% (288/470) |
| ITM    | 68% (337/498) |
| UF     | 81% (457/564) |

### Updated battery of questions

The questions in this year's survey have been updated in line with AFS 2016 and to enable benchmarking with other Swedish universities and university colleges (these numbers can be found in your report). This means that this year's employee index cannot be compared directly with last year's index. Instead, trends are shown at the question level for all questions found in previous surveys.

### Employee index (EI) and eNPS

### What is the employee index?

The Quicksearch employee survey consists of four main areas: "working environment", "organisation", "leadership" and "visions and goals". From each area, 20 index questions are taken and put together to form the employee index (EI).



#### What is eNPS?

eNPS, the Employee Net Promoter Score©, is a key indicator showing willingness to recommend internally or externally within a business. The number is a score based on whether a person is willing to recommend you as a workplace to friends and acquaintances.

The NPS is calculated by taking the proportion of ambassadors and subtracting the proportion of critics. The result is a percentage between -100 and 100.

Those who answer with high scores (9–10) are known as ambassadors, who actively speak positively about the workplace to others.

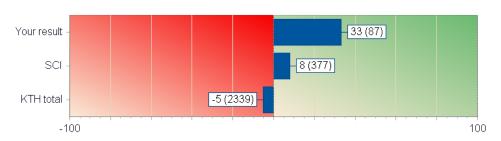
Those who answer with 7–8 on the scale are regarded as passively satisfied. These are people who are satisfied but do not actively tell people about it. Passively satisfied employees may be as satisfied as employees anywhere else.

Those who give low answers (0–6) are called critics and are likely to speak negatively about the organisation. These may be more or less critical depending on where on the negative scale they are. Those who are far down the scale may encourage others to seek to leave the workplace, while those who are higher up (5 or 6): "It's good, BUT..."



# eNPS - Recommend workplace

#### Your eNPS score

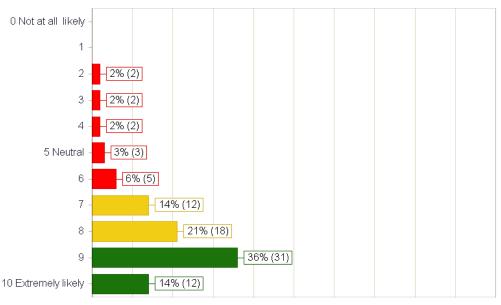


#### **GREEN** =

More ambassadors than critics. Maximum points: 100

**RED** = More critics than ambassadors. Minimum score: -100

# How likely are you to recommend KTH as a workplace to an acquaintance or friend?



Respondents: 87

#### **Trend**

2016 2018 Trend Difference eNPS® 31 33 ▲ 2

| Benchmark latest survey       |    |
|-------------------------------|----|
| Chalmers                      | 20 |
| Uppsala University            | 13 |
| Blekinge Institute of         | 9  |
| Technology                    | Э  |
| Karolinska Institutet         | 9  |
| Royal Institute of Technology | 6  |
| Swedish Defence University    | 5  |

| Umeå University       | 5   |
|-----------------------|-----|
| University of Skövde  | -3  |
| Swedish University of | 6   |
| Agricultural Sciences | -6  |
| Mid Sweden University | -6  |
| Halmstad University   | -12 |
| Luleå University of   | -14 |
| Technology            | -14 |
| University of Borås   | -16 |
| Total                 | 0   |

## Employee index - summary



The employee index is a composite score of 20 index questions within four index areas:

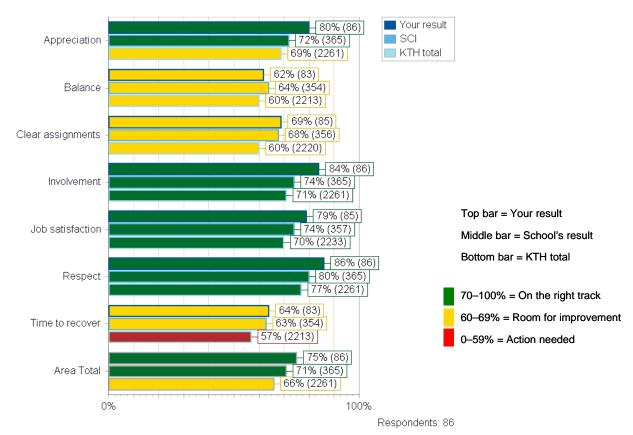
- Working environment (7 questions)
- •Leadership (7 questions)
- Organization (3 questions)
- Visions & goals (3 questions)
- 70–100% = On the right track
- 60–69% = Room for improvement
- 0-59% = Action needed

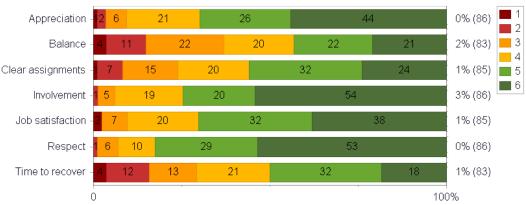
| Employee index (last completed survey)      | EI  |  |
|---|-----|--|
| Luleå University of Technology              | 74% |  |
| Chalmers                                    | 69% |  |
| Karolinska Institutet                       | 69% |  |
| Swedish University of Agricultural Sciences | 68% |  |
| Uppsala University                          | 68% |  |
| University of Skövde                        | 68% |  |
| Swedish Defence University                  | 67% |  |
| Stockholm University                        | 67% |  |
| Dalarna University College                  | 66% |  |
| Umeå University                             | 66% |  |
| Blekinge Institute of Technology            | 65% |  |
| University of Borås                         | 65% |  |
| Royal Institute of Technology               | 64% |  |
| Halmstad University                         | 63% |  |
| Mid Sweden University                       | 61% |  |
| Total                                       | 67% |  |

# Working environment



The "working environment" area includes employee perceptions of balance, motivation and conditions at work.





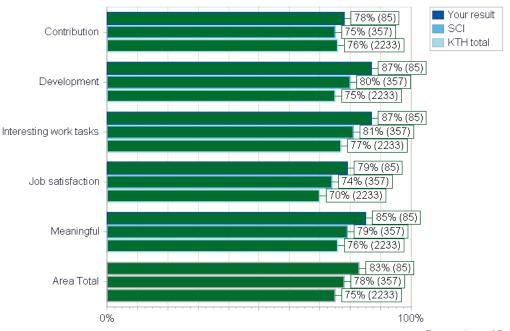
|                 | 2010 | 2010 | mena | Dillerence |
|-----------------|------|------|------|------------|
| Balance         | 66   | 62   |      | -4         |
| Time to recover | 67   | 64   | _    | -3         |

#### **Benchmark**

| Job satisfaction    | 74% |
|---------------------|-----|
| Balance             | 70% |
| Influence decisions | 76% |
| Clear assignments   | 66% |
| Respect             | 78% |
| Appreciation        | 72% |
| Recovery            | 60% |
| Area total          | 72% |

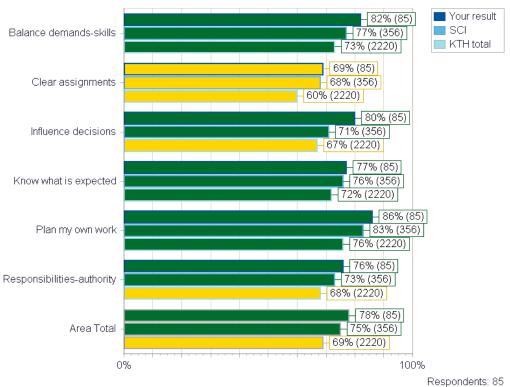
# Working environment – areas

#### **Motivation**



#### Respondents: 85

#### **Conditions**

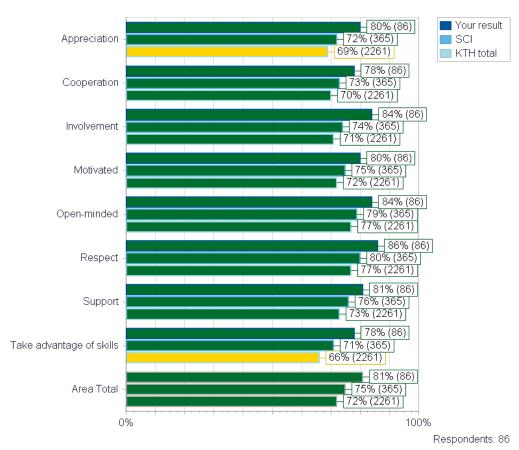


70-100% = On the right track 60-69% = Room for improvement 0-59% = Action needed

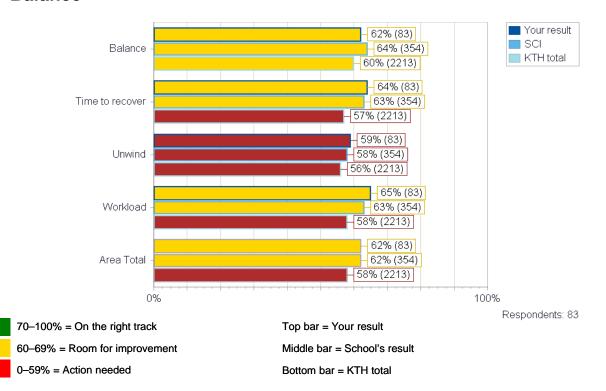
Top bar = Your result Middle bar = School's result Bottom bar = KTH total

# Working environment – areas

### My unit

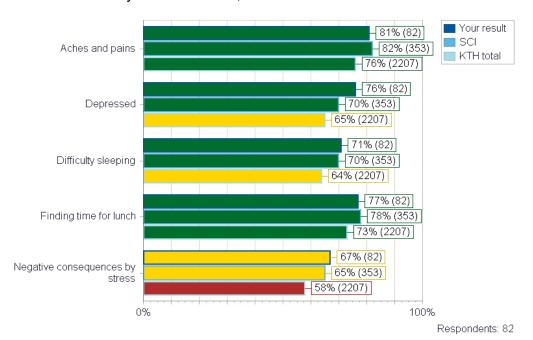


#### **Balance**



8

The quiestions below are about how work has affected you over the past 4 weeks. On account of my work situation, I have...



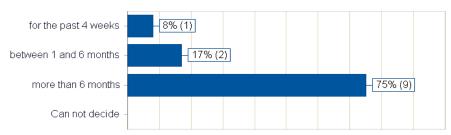


|                     | 2016 | 2018 | Trend | Difference |
|---------------------|------|------|-------|------------|
| Aches and pains     | 82   | 81   | _     | -1         |
| Depressed           | 70   | 76   |       | 6          |
| Difficulty sleeping | 63   | 71   |       | 8          |

| Aches and pain                  | Had aces and pain                        |
|---------------------------------|--|
| Depressed                       | Felt depressed                           |
| Difficulty sleeping             | Had difficulties sleeping                |
| Finding time for lunch          | Had difficulties finding time for lunch  |
| Negative consiquences by stress | Felt stressed with negative consequences |

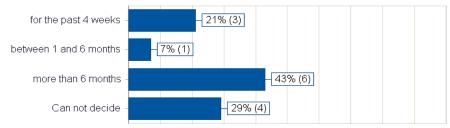
The negative impact due to my work situation has been going on...

### Had aces and pain



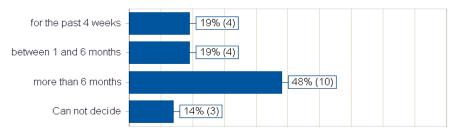
Respondents: 12

### Felt depressed



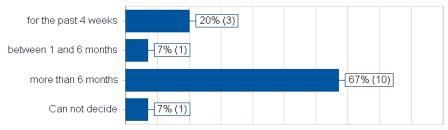
Respondents: 14

### Had difficulties sleeping



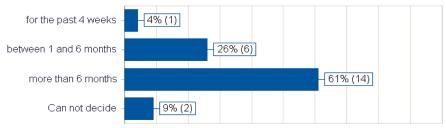
The negative impact due to my work situation has been going on...

### Had diffeculties finding time for lunch



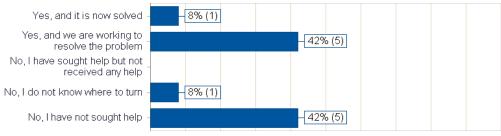
Respondents: 15

### Felt stressed with negative consequences



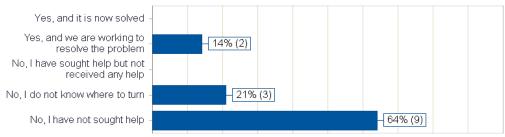
I have actively sought help and/or received help to address the negative effects of my work situation.

#### Had aces and pain



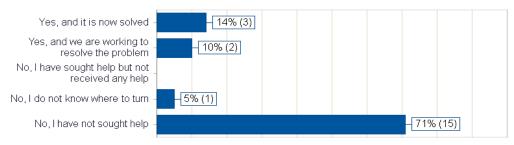
Respondents: 12

#### Felt depressed



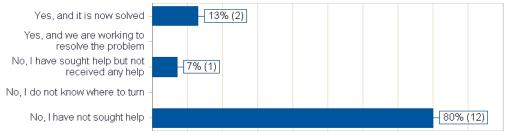
Respondents: 14

### Had difficulties sleeping



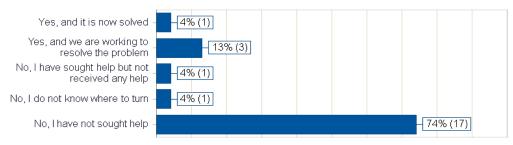
I have actively sought help and/or received help to address the negative effects of my work situation.

### Had diffeculties finding time for lunch



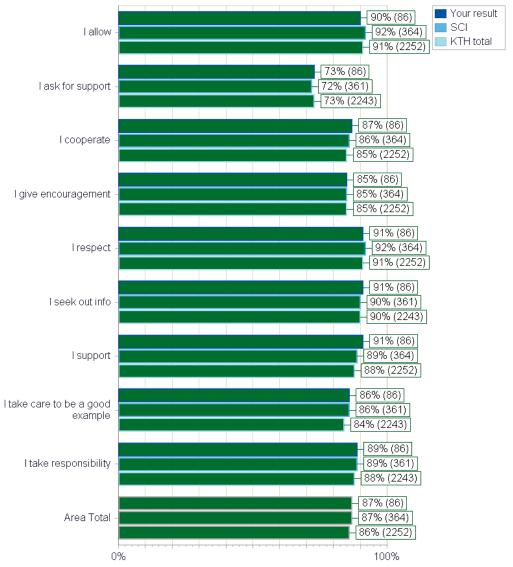
Respondents: 15

### Felt stressed with negative consequences



# Working environment – areas

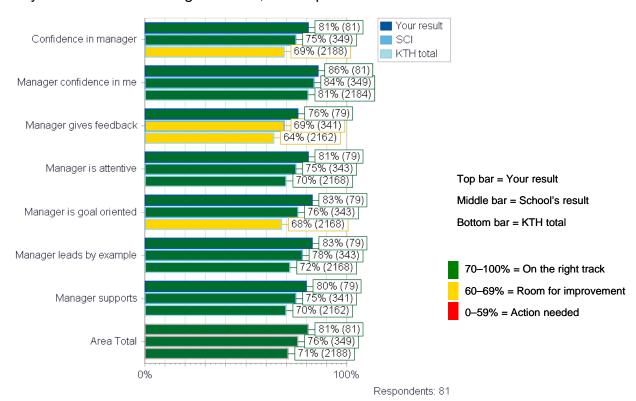
### **Active employeeship**

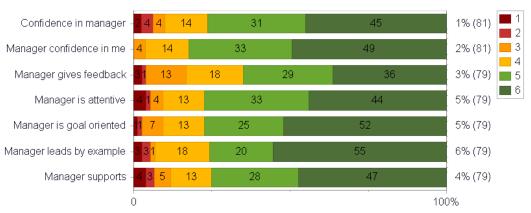


### Leadership index area



The leadership area shows how employees perceive the ability of you or their line manager to lead, develop and motivate.





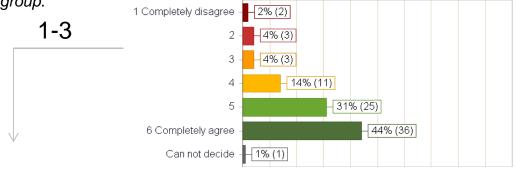
|                        | 2016 | 2018 | Trend | Difference |
|------------------------|------|------|-------|------------|
| Manager gives feedback | 62   | 76   |       | 14         |
| Manager supports       | 75   | 80   |       | 5          |

#### **Benchmark**

| 6      |
|--------|
| 6      |
|        |
| 6      |
| 6      |
| 6      |
| 6      |
| 6      |
| ,<br>0 |
| •      |

# Confidence in immediate manager

Question: I have confidence in the way my immediate manager leads and develops my department/group.



Respondents: 81

The following (maximum three) factors would improve my confidence in my immediate manager.



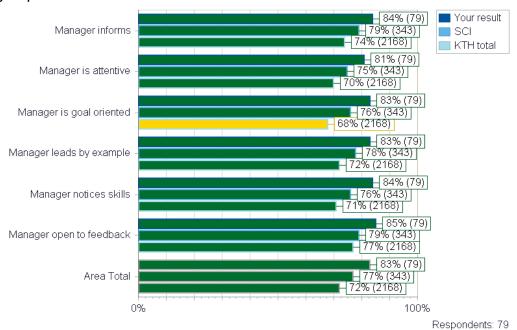
No data - if there are respondents to this question, all data might have been filtered out by active filters or hidden by security settings.

## Leadership – areas

70–100% = On the right track
60–69% = Room for improvement
0–59% = Action needed

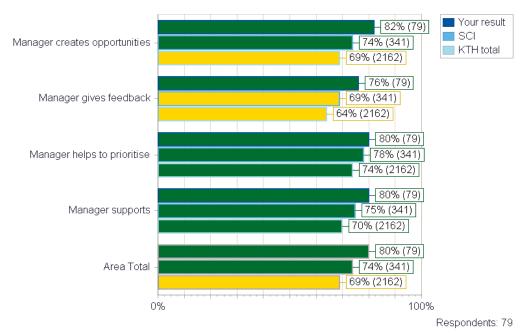
### Leadership for the group

These questions are about your/your immediate manager's direct leadership of the group.



### Leadership for the employee

These questions are about your/your immediate manager's direct leadership towards the individual



Top bar = Your result

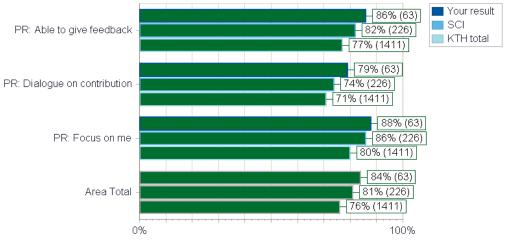
Middle bar = School's result

Bottom bar = KTH total

### Discussion

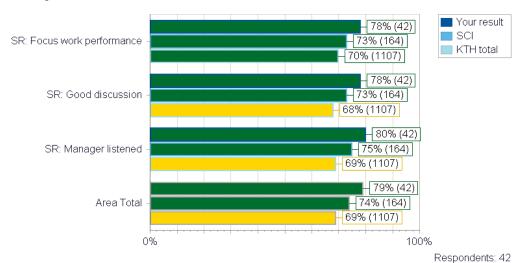
Please note that these questions have only been addressed to those who stated that they had performance review and / or salary discussion.

### My performance review



Respondents: 63

### My salary discussion



Middle bar = School's result

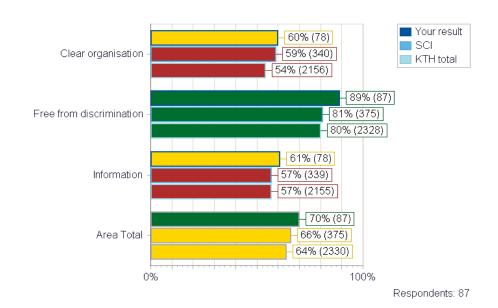
Bottom bar = KTH total

Top bar = Your result

# Organisation index area



The organisation area shows how employees perceive the overall conditions throughout the organisation.





# **2016 2018 Trend Difference**Free from discrimination 76 89 **1**3

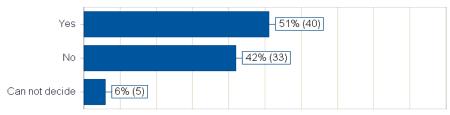
#### **Benchmark**

| Information              | 66% |
|--------------------------|-----|
| Free from discrimination | 83% |
| Clear organisation       | 61% |
| Area total               | 72% |

| 70-100% = On the right track  |
|-------------------------------|
| 60–69% = Room for improvement |
| 0-59% = Action needed         |

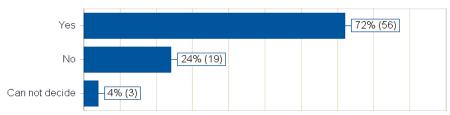
### I know...

### ...where to report occupational injuries/incidents



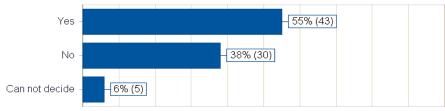
Respondents: 78

### ...the procedures which apply to hazardous situations/work



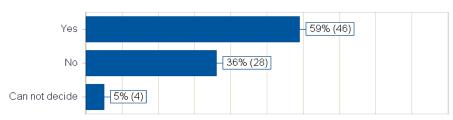
Respondents: 78

#### ...where to turn to in crisis situations



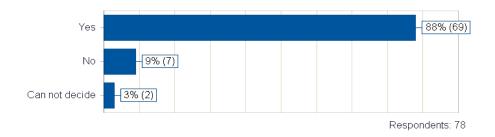
### I know...

#### ...where the nearest defibrillator is

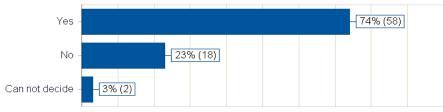


Respondents: 78

### ...where escape routes and fire extinguishers are



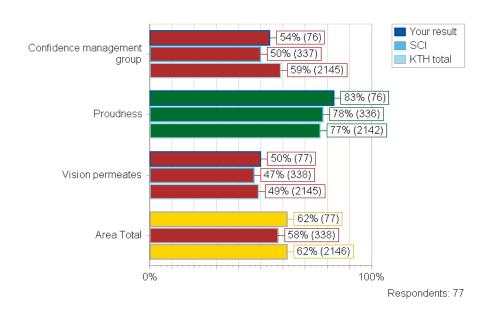
### ...who the safety representative is at my workplace



## Visions and goals index area



The "visions and goals" area measures knowledge and vision, confidence in management and pride in working at KTH.

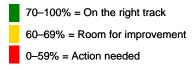




# 2016 2018 Trend DifferenceConfidence management group5854▼-4Proudness83830

#### **Benchmark**

| Confidence management group | 69% |
|-----------------------------|-----|
| Vision permeates            | 69% |
| Proudness                   | 80% |
| Area total                  | 73% |



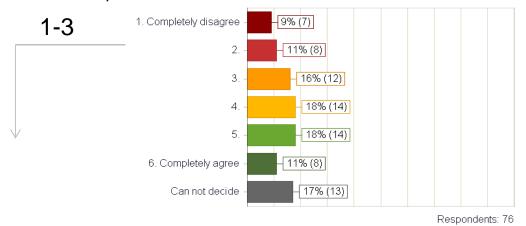
Top bar = Your result

Middle bar = School's result

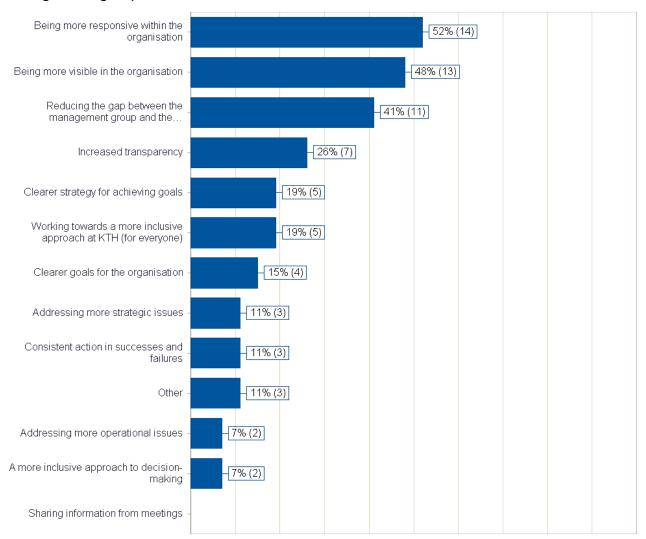
Bottom bar = KTH total

# Confidence management group

I have confidence in the way the President's Strategic Council manages and develops KTH's activities. The President's Strategic Council (formerly the Management Group) at KTH consists of the President, the Deputy President, the Dean of Faculty, the Vice Dean of Faculty, and the vice presidents, the head of administration, all heads of schools and two student representatives.

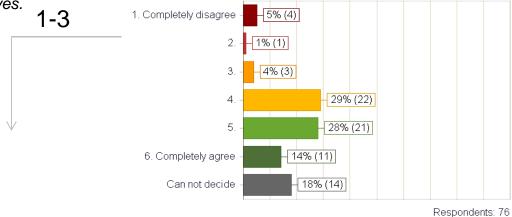


The following (maximum three) actions would improve my confidence in KTH's management group:



### Confidence in school's management

I have confidence in the way my school's management group manages and develops the school's activities. UF equates with school. The school's management group consists of the head of the school, deputy Head of School, the director of undergraduate studies, the director of postgraduate studies, representatives of the line organisation at the school, such as the head of institution/departement, head of administration, the HR manager and the finance manager, and student representatives.



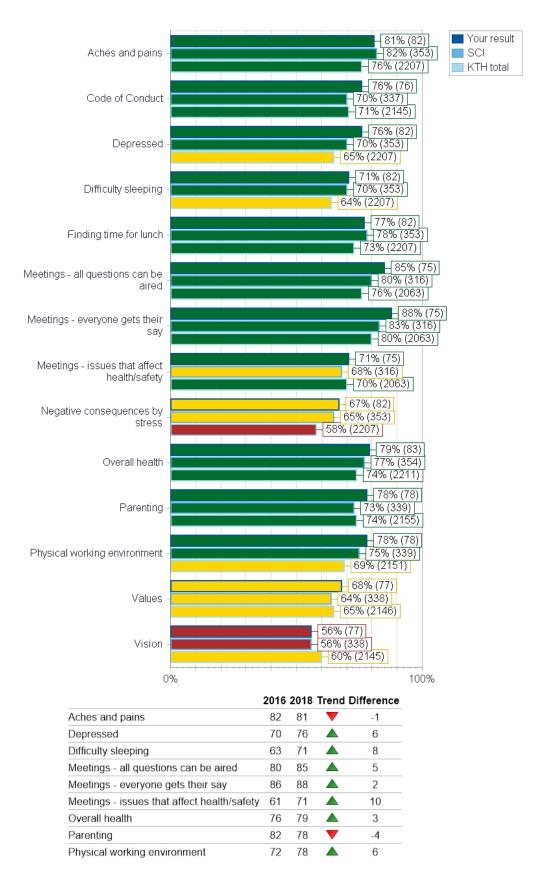
The following (maximum three) measures would improve my confidence in my school's management group:



No data - if there are respondents to this question, all data might have been filtered out by active filters or hidden by security settings.

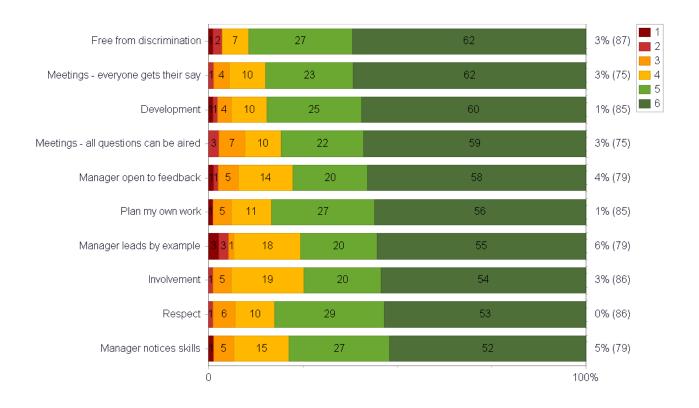
### Index of remaining questions

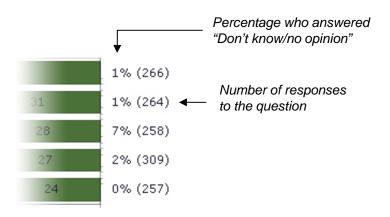
Index of the questions that are not already included in any index area or question group.



## Top – strengths

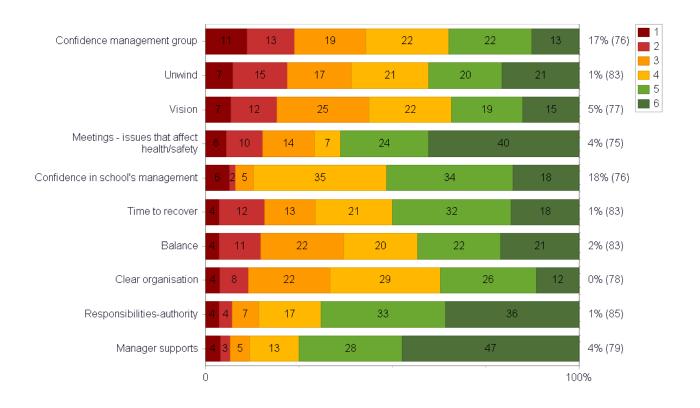
The scale questions which the largest proportion of people answered with "6. Completely agree" are shown below.

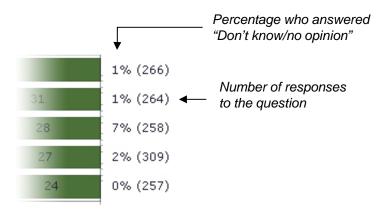




## Bottom – areas for improvement

The scale questions which the largest proportion of people answered with "1. Completely disagree" are shown below.





### The survey was conducted by Quicksearch

Quicksearch combines systems and knowledge for ongoing surveys that generate measurable results and provide long-term success. Smart feedback solutions that create increased customer and employee loyalty.





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Telephone: +46 (0)35-10 03 30

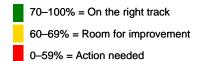
Quicksearch Stockholm Waterfront Building Klarabergsviadukten 63 SE-101 23 Stockholm Tel: +46 (0)8-410 717 30

www.quicksearch.se



### Appendix 1 – Interpretation guide

#### **Limit values**



The different colours indicate the limit values for the approved index value (green), needs improvement (yellow) and low result (red).

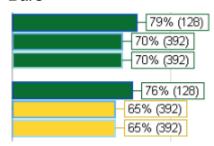
## Number of respondents and "Don't know/no opinion" answers



The number in brackets is the number of respondents who answered the question.

The percentages on the right of the distribution graphs show how many respondents answered "Don't know/no opinion".

#### **Bars**



The top bar shows your result, the middle bar shows your school's result and the bottom bar shows the total for KTH.

The colour of the bar is either green, yellow or red depending on the index value of the question.

#### 6-point scale



Index values are calculated based on a sixpoint answer scale. Respondents were able to give an opinion between "1. Completely disagree" and "6. Completely agree" to affirmative statements.

The answer "Don't know/no opinion" is not included in the index.



# Appendix 2 – Full question text

| Result headline   | Question text   |
|---|---|
|   | I find my department/group to be a workplace free from discrimination   |
|   | regardless of ethnicity, disability, gender, transgender identity, sexual   |
| Free from discrimination  | orientation, religion or age.   |
|   | In my department/group, I feel confident and free from  |
| Negative conflicts  | negative conflicts  |
| Bullying and abuse  | bullying and abuse  |
| Harassment  | harassment  |
|   | sexual harassment (e.g. unwelcome sexual advances, comments or  |
| Sexual harassment   | suggestions)  |
| Threats and violence  | threats and violence  |
|   | In my department/group  |
| Open-minded   | we are open-minded and everyone has their say   |
| Respect   | we treat each other with respect even when we have different opinions   |
| Support   | we are responsive and help and support each other   |
| Take advantage of skills  | we see and take advantage of skills   |
| Appreciation  | we show each other appreciation when somebody does something well   |
| Cooperation   | we work well together   |
| Motivated   | we are motivated and want to evolve   |
| Involvement   | I have the opportunity to influence and get involved  |
|   | I   |
| l allow   | allow others to have time to speak (e.g. in meetings)   |
| l respect   | greet others with respect, even in cases where our opinions differ  |
| l support   | help and support my colleagues  |
| I cooperate   | cooperate well with my colleagues   |
| I give encouragement  | give encouragement and offer support to my colleagues   |
|   | I   |
| I ask for support   | ask for support and help when I need it   |
| I seek out info   | seek out information that I require in my work  |
| I take responsibility   | take responsibility for my own development in my work   |
| I take care to be a good  |   |
| example   | take care to be a good example for others   |
| i i   | I   |
| Interesting work tasks  | think that my work tasks are interesting and rewarding  |
| Job satisfaction  | feel job satisfaction   |
| Contribution  | feel that my work efforts contribute and are important  |
| Meaningful  | think that my work feels meaningful (to me)   |
| Development   | learn new things and develop in my daily work   |
| Development   | I think that  |
| Clear assignments   | I have clear assignments with reasonable conditions   |
| Plan my own work  | I am able to manage and plan my own work (speed, scope, prioritisation, etc.)   |
| ,   |   |
| Balance demands-skills  |   |
|   |   |
|   |   |
| Influence decisions   | work  |
|   |   |
| Plan my own work  Balance demands-skills Responsibilities-authority | I am able to manage and plan my own work (speed, scope, prioritisation, etc.) there is a good balance between the demands that my job places on me and my skills and ability there is a good balance between my responsibilities and authority I'm given the opportunity to participate in decisions that are important to my |



# Appendix 2 – Full question text

| Result headline              | Question text   |
|------------------------------|---|
| result lieudille             | addition text   |
|                              |   |
|                              | I find that I   |
| Time to recover              | have time while working to gather my thoughts                                   |
| Balance                      | have a good balance between my work and private life                            |
| Unwind                       | can unwind from my work in my free time   |
|                              | am happy with my workload in general (amount of work, scope, type of            |
| Workload                     | projects etc.)  |
|                              | Regarding workload. What would make your work situation better? (Choose a       |
| Workload improve             | maximum of three options)   |
| Workload improve free text   | Other: What would make your work situation better?                              |
| Overall health               | My overall health is good.  |
|                              | I have confidence in the way my immediate manager leads and develops my         |
| Confidence in manager        | department/group.   |
| Improvements in confidence   | e The following (maximum three) factors would improve my confidence in my       |
| (1-3)                        | immediate manager.  |
| Manager confidence in me     | I feel that my immediate manager has confidence in me as an employee.           |
|                              | I feel that my immediate manager  |
| Manager notices skills       | notices and utilises employees' skills  |
| Manager is goal oriented     | leads and drives the organisation in a way that enables us to achieve our goals |
|                              | ensures that we can make use of current information affecting the organisation  |
| Manager informs              | and our department/group  |
| Manager leads by example     | leads by example  |
|                              | notices good achievements (e.g. through increased responsibility, increased     |
| Manager is attentive         | trust, new opportunities for development, etc.)                                 |
| Manager open to feedback     | is open to feedback   |
|                              | I feel that my immediate manager  |
| Manager creates              |   |
| opportunities                | creates opportunities for me to learn and develop in my job                     |
| Manager gives feedback       | gives me sufficient feedback on my performance and work results                 |
| Manager supports             | supports, encourages and inspires me as an employee                             |
| Manager helps to prioritise  | gives me help and support to prioritise if I ask for it                         |
| Performance review           | My immediate manager and I have had a performance review in the last year.      |
|                              | My performance review   |
| PR: Focus on me              | was a dialogue focused on me and my work performance/tasks                      |
| PR: Dialogue on contribution | was a dialogue on how I contribute to the organisation                          |
| PR: Able to give feedback    | was a dialogue where I was able to both give and receive feedback               |
|                              | My immediate manager and I have discussed my salary in connection with the      |
| Salary review                | most recent salary review.  |
|                              | My salary discussion  |
| SR: Focus work performance   | e focused on work performance and results                                       |
| SR: Good discussion          | was a good discussion in which both parties were active                         |
| SR: Manager listened         | gave me the sense that my manager was listening to me                           |



# Appendix 2 – Full question text

| Result headline               | Question text   |
|-------------------------------|---|
|                               | I think it is clear who ar which role is responsible for what at my school, and   |
| Clear organisation            | I think it is clear who or which role is responsible for what at my school, and who to contact with various questions or assignments.                     |
| Clear Organisation            | All in all, I feel sufficiently informed about what happens within KTH and I know   |
| Information                   | where to find information about it.   |
| momuton                       | I feel that KTH makes it easier for me to combine parental leave, parenthood  |
| Parenting                     | and work.   |
| r ar erremg                   | I know  |
| Knowledge - occupational      |   |
| injury/incident               | where to report occupational injuries/incidents   |
| Knowledge - procedures        | ,   |
| hazardous work                | the procedures which apply to hazardous situations/work   |
| Knowledge - crisis situations | where to turn to in crisis situations   |
| Knowledge - nearest           |   |
| defibrillator                 | where the nearest defibrillator is  |
| Knowledge - escape routes     |   |
| and fire extinguishers        | where escape routes and fire extinguishers are  |
| Know who is safety            |   |
| representative                | who the safety representative is at my workplace  |
| Physical working              | I think that my physical working environment is generally good. (e.g. work  |
| environment                   | spaces, tools, lighting, climate control, noise level, cleaning etc.)   |
| Physical working              | What needs to be improved in order to improve the physical working  |
| environment-Improve           | environment?  |
|                               | Meeting activities (department meetings, workplace meetings etc.) Do you  |
| Participate in meetings       | participate in department/group meetings?   |
|                               | At our meetings   |
| Meetings - everyone gets      |   |
| their say                     | everyone gets to speak  |
| Meetings - all questions can  |   |
| be aired                      | all kinds of issues can be raised   |
| Meetings - issues that affect |   |
| health/safety                 | we take up issues that affect health and safety   |
| Vision                        | I know KTH's vision.  |
| Vision permeates              | I feel that our vision permeates all of KTH.  |
| Values                        | I am familiar with KTH's values.  |
| Code of Conduct               | I am familiar with the implications of KTH's Code of Conduct.   |
|                               | I have confidence in the way the President's Strategic Council manages and  |
|                               | develops KTH's activities. The President's Strategic Council (formerly the  |
| Confidence management         | Management Group) at KTH consists of the President, the Deputy President,   |
| Confidence management         | the Dean of Faculty, the Vice Dean of Faculty, and the vice presidents, the head of administration, all heads of schools and two student representatives. |
| group                         | I have confidence in the way my school's management group manages and   |
|                               | develops the school's activities. UF equates with school. The school's  |
|                               | management group consists of the head of the school, deputy Head of School,   |
|                               | the director of undergraduate studies, the director of postgraduate studies,  |
|                               | representatives of the line organisation at the school, such as the head of   |
| Confidence in school's        | institution/departement, head of administration, the HR manager and the   |
| management                    | finance manager, and student representatives.   |
| Proudness                     | I am proud to work at KTH.  |
|                               |   |